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Figures are being rounded, and that rounding differences may appear throughout the presentation.

# DISCUSSION SUMMARY

- Barwa At A Glance
- Investment Rationale
- Qatar Economy
- Financial Track Record
- Annexure



### **BARWA AT A GLANCE**

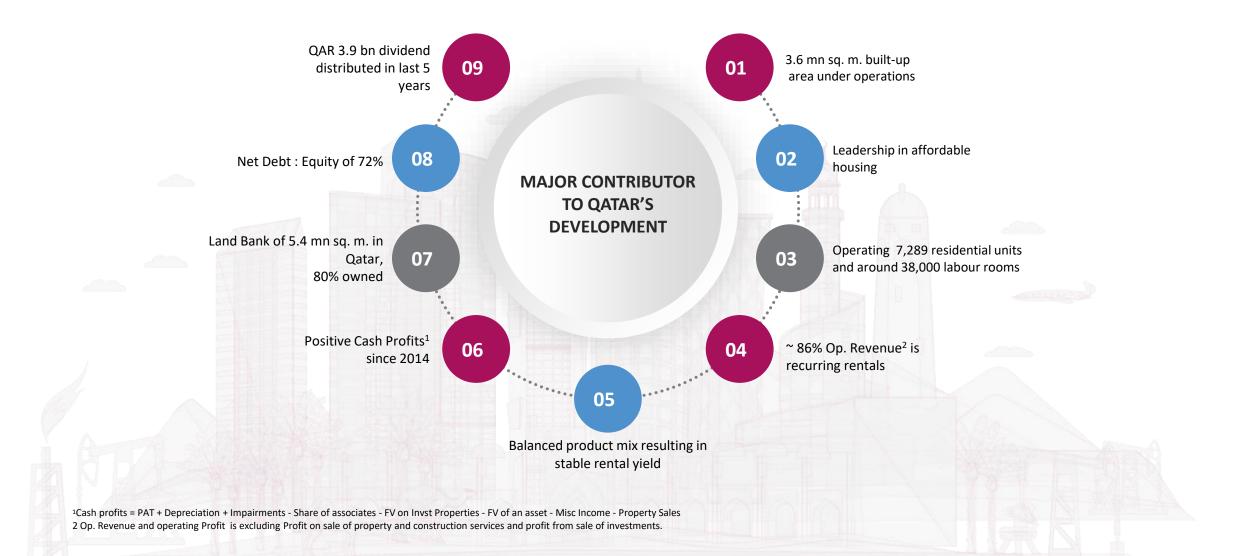
We are one of the leading real estate developers headquartered in Doha, Qatar. We develop and manage properties that reflect the changing needs of the people living, working and visiting the country.



Our expertise in developing, leasing and managing our assets, based on our understanding of the customer, drives incremental value for Barwa and our stakeholders



### **MAJOR CONTRIBUTOR TO QATAR'S DEVELOPMENT**

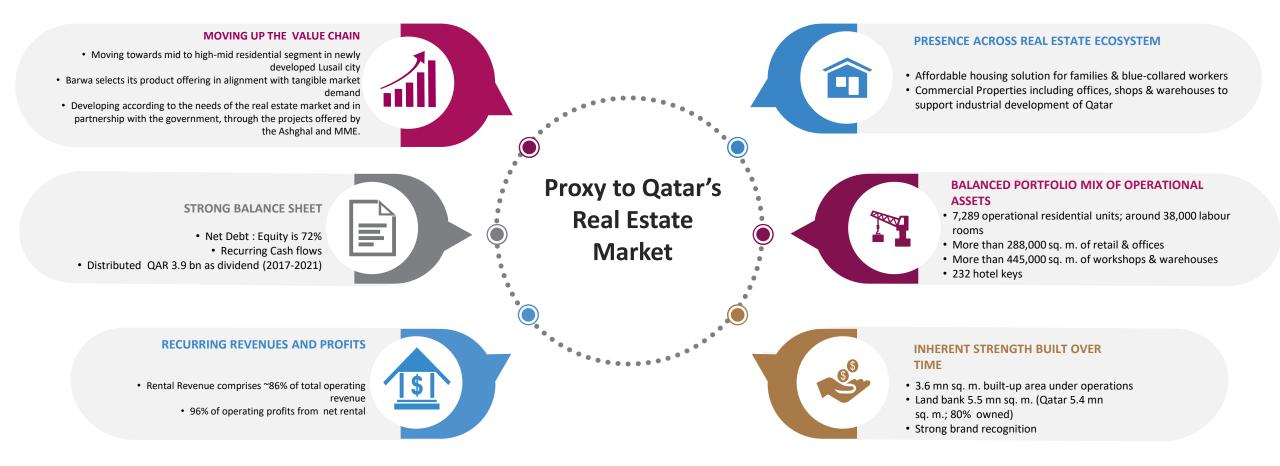




# INVESTMENT RATIONALE



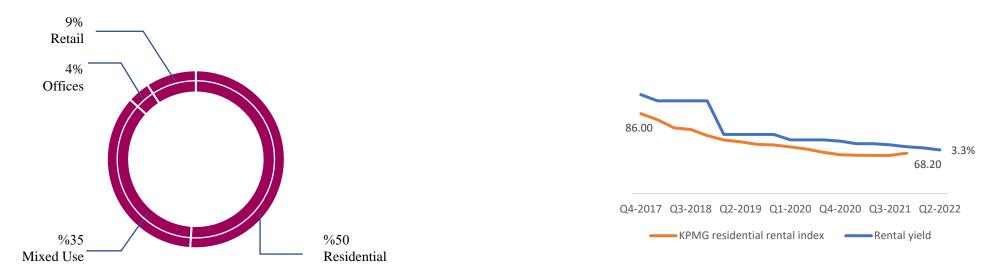
## **Investing In Barwa**



# **BARWA REAL ESTATE- PORTFOLIO OVERVIEW**



- commercial space
- 232 hotel keys
- 3,267 sq. m. operating property in the UK



### **BALANCED PORTFOLIO OF ASSETS**

### **Current Mix**

- Residential assets with labour rooms offers predictable recurring revenue
- Mixed use property leverages both commercial and residential units effectively.
- Warehouse segment complements government thrust on industrialization

### Forward Mix

- Foray into development of assets which are aligned with long-term market requirements
- Building affordable residential units
- Increasing development in freehold areas like Lusail

#### Way Forward is to continue to modulate products based on market & stakeholder demand

\*Yield= Revenue/ Investment Properties (Operating Assets + Properties under development + Land bank) = at FV #Reduction in yield for FY19 is on account of significant increase in value of investment properties, majorly attributable to increase in value of land banks.

\*\*Publication of KPMG's 2022 residential rental index is awaited. Hence the graph continues up to the Q4-2021 index value.

\*\*\*Rental yield is presented over the fair value of the entire Qatar real estate portfolio of Barwa.

# Inherent Strength built over time resulted in strong Brand Preference

### **Timeliness**

- Proven developer and operator of a range of assets with timely delivery
- Barwa was able to conclude the construction of Madinat Al Mawater phase 1 & phase 2 projects and Barwa Village Extension projects two months ahead of schedule

### Quality

- Quality control is paramount despite tight cost measures
- Routine quality checks at various stages of project life cycle
- Barwa ensures high quality of projects despite our keenness in controlling costs
- Barwa continues to pursue high quality of construction in the future projects

### **Cost efficiency**

- Private sector mindset- cost optimization, efficiency are the key focus areas
- Barwa strives to ensure that all projects are completed at competitive construction costs without compromising on the quality.

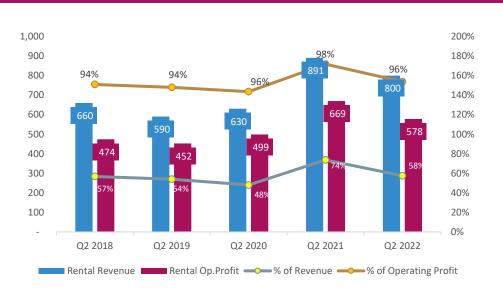
### **Local Expertise**

- Understanding of local preferences and effectively built/enhanced private sector capabilities
- Customised delivery model to support government vision, a preferred partner for government initiatives

# SIGNIFICANT RECURRING REVENUES & OPERATING PROFIT

**QAR mn** 

**Recurring Income Provides Better Cash Flow Visibility** 



**~58% ~96%** of Total Revenues are from rentals\* Operating Profit from net rentals

Healthy Rental Income

\*Revenue and operating Profit is excluding Profit on sale of property and construction services and profit from sale of investments. # Built-Up Area

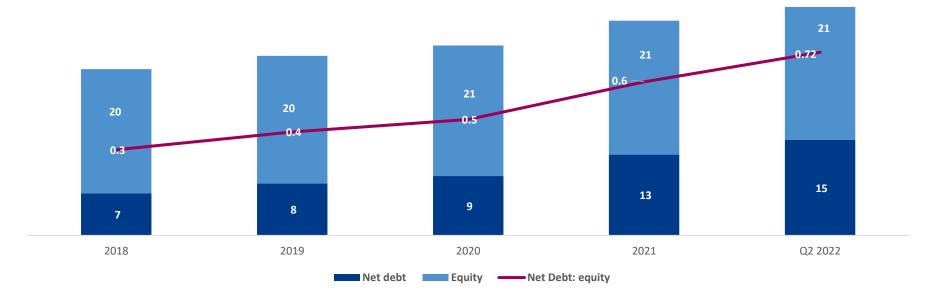


- 3.6 million sq. m. BUA<sup>#</sup> under operation
- Rental assets spread across residential, commercial and retail verticals
- Operating margin on recurring revenue remains stable at 64% despite challenging macro scenario
- Consistent high occupancy in residential

# PRUDENT GEARING, SUFFICIENT ROOM FOR LEVERAGED GROWTH

Balance Sheet Strength provides an Opportunity for Leveraged Growth

Timely sale of properties have adequately supported liquidity

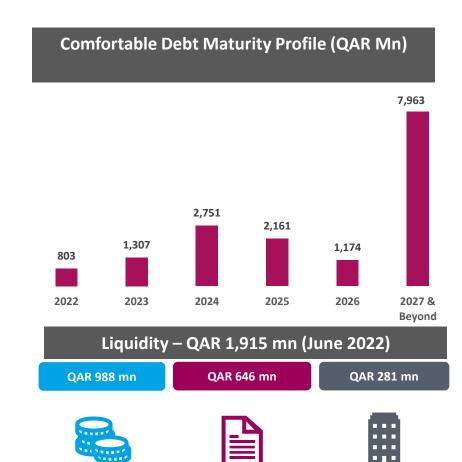


# **COMFORTABLE LIQUIDITY POSITION,**

# FOR PRUDENT CAPITAL ALLOCATION

QAR Million	June 2022
Total Liabilities	18,286
Cash	1,134
Net Debts	15,025
Total Equity	20,891
Total Assets	39,176

Key Ratio	June 2022
Net Debt/ Equity	0.72
Net Debt/ Assets	0.38
Liquidity	1,915

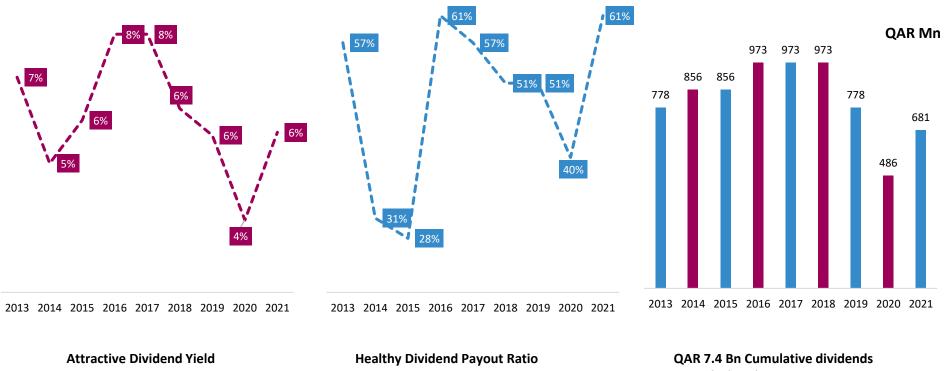


Cash Equivalents

Trading Properties

Investments

### **OPTIMISING SHAREHOLDER VALUE**



declared over 2013-21

### **ENHANCING ASSET PORTFOLIO**



### **Residential & Commercial**

- In-depth understanding of the sector to gauge tangible demand & deliver assets comprising of residential units, retail & 3-4 star hotels
- Select product offering in alignment with market dynamics

### Labour Housing & Logistics

- Strict implementation of law banning unorganised labour housing, demand for new better quality labour homes is imminent
- Labour housing & logistics segments (warehouses) in line with the market requirements

#### **Education Sector**

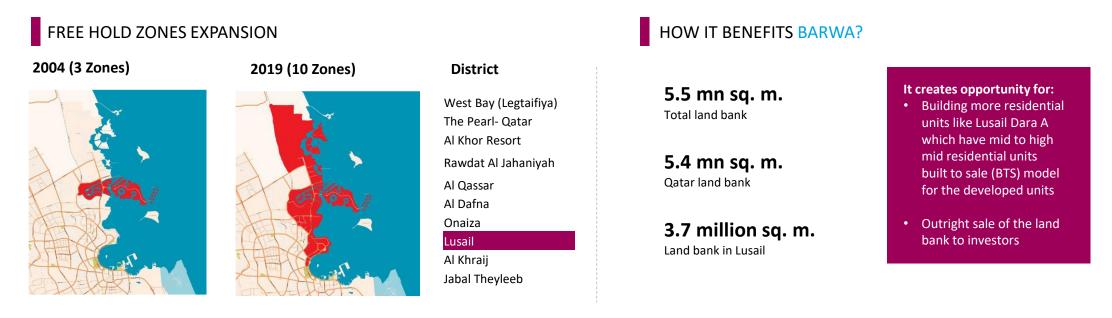
- Govt. allocated QAR 19.2 bn in 2019 (9.3% of total budget) for education sector ; of these QAR 6.8 bn to be spent on building new schools over 5 years
- Partnership with Ashgal and MOEHE to construct eight schools around Doha on a PPP basis

#### **Healthcare Sector**

- Govt. allocated QAR 22.7 bn in 2019 (11% of total budget) for Healthcare sector ; These spends include commencing construction of 5 new health centres
- Active consideration of opportunities to explore the healthcare segment

### **PREMIUMISATION TO DRIVE SUSTAINED GROWTH & BETTER**

### PROFITABILITY



In 2004, Qatar ratified Law 17 allowing expats to purchase property in Freehold areas, which gives buyer the title to land as well as structure

By March 2019, the number of free hold zones increased from 3 to 10

Till date there has been limited impact due to market conditions , The implementation of the 2-tier permanent residency system in Q3-2020 is expected to :

- $\checkmark$  Create more incentives for investors and owner occupiers to purchase real estate in Qatar
- $\checkmark$  Facilitate a more mature investment market, which will evolve over time
- $\checkmark$  Increase in the choice of product and price range available

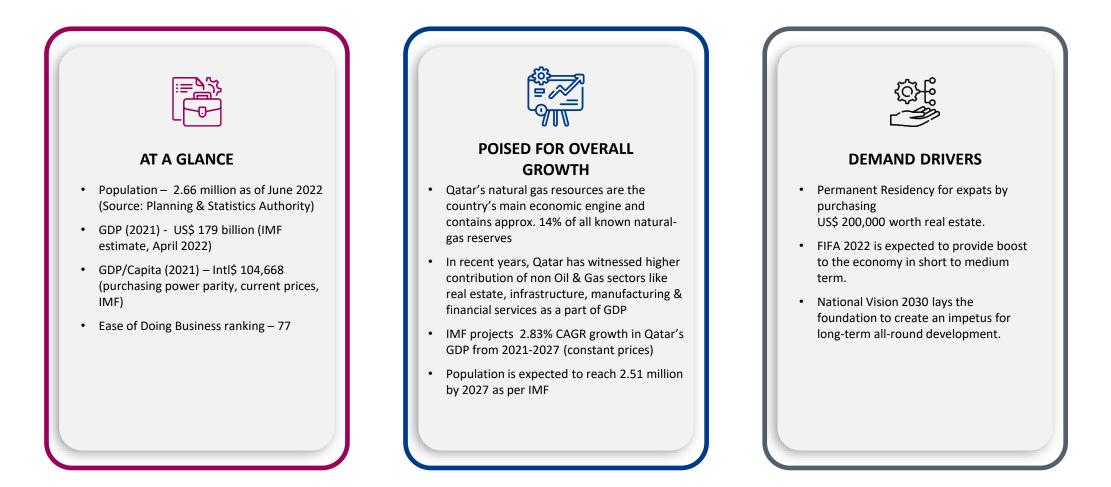




# QATAR ECONOMY

### **QATAR ECONOMY – AN OVERVIEW**

### QATAR ECONOMY IS EXPECTED TO CONTINUE THE GROWTH MOMENTUM



### **QATAR REAL ESTATE – AN OVERVIEW**

#### **Residential Sector**

- Recent law amendment of expanding freehold ownership in residential sector and subsequent introduction of the 2-tier residency system to provide further incentive to foreign owners to have outright owner
- Currently facing lower demand on account of rising supply in the market

#### **Retail Sector**

- Currently witnessing a constant influx of both small and large malls in the country
- Amid competition from newly opened super regional malls, oversupply has led to reduced rentals in the sector

#### **Commercial Sector**

- Witnessing a significant expansion of Grade A commercial office space
- Addition of new office space is expected for Qatar in the next decade, most notably in Lusail's Marina District and Energy City, West Bay, and Msheireb

#### **Healthcare Sector**

- Major projects to improve Qatar healthcare services are underway
- Major expansion projects Hamad Medical Corporation (HMC) facilities, primary healthcare centres, emergency hospital and the establishment of new health centres over a period of five years

#### **Education Sector**

- Spending on education sector is on the Government's strategic agenda with a total outlay of QAR 19.2 billion in the budget 2019, 9.3% of the total expenditure
- Major educational projects underway in the field of engineering, medicine, law, and pharmacology
  of Qatar University. The fund also includes QAR 6.8 billion for launch of new schools over the next
  five years
- Government is considering PPP model to build schools & is floating tenders for the same

### QATAR REAL ESTATE INDEX



Mar-20 Jun-20 Sep-20 Dec-20 Mar-21 Jun-21 Sep-21 Dec-21 Mar-22 Jun-22

Particulars	Apartment (3 BHK): Rent/Month (USD)	Buy Apartment Price/ Square Meter (USD)	Gross Rental Yield	Mortgage Interest Rate
Doha	3,355	4,995	6.20%	3.93%
Dubai	2,944	3,895	6.98%	3.71%
Kuwait City	1,858	5,862	2.93%	5.67%
Riyadh	935	1,683	5.13%	3.90%
Muscat	1,172	1,943	5.56%	5.06%
Manama	1,816	1,545	10.85%	6.02%

(Source: Numbeo, Aug-2022)

### **DEMAND DRIVERS**

### **Qatar National Vision 2030**

### **4 PILLARS OF DEVELOPMENT**

Human Development: Development of all its people to enable them to sustain a prosperous society

**Social Development:** Development of a just and caring society based on high moral standards, and capable of playing a significant role in global partnerships for development

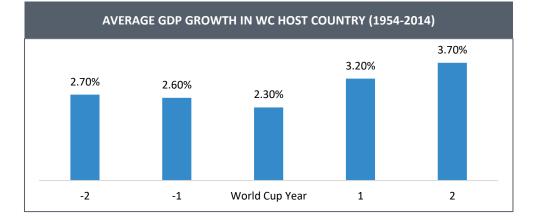
**Economic Development:** Development of a competitive and diversified economy capable of meeting the needs of, and securing a high standard of living for, all its people both for the present and for the future

**Environmental Development:** Management of the environment such that there is harmony between economic growth, social development and environmental protection

**Qatar's successful bid for the World Cup** has had a multifold positive impact on Qatar's Economy by acting as a catalyst to accelerate various projects envisaged by the government in area of :



### The "Host" Effect of World Cup





# FINANCIAL TRACK RECORD

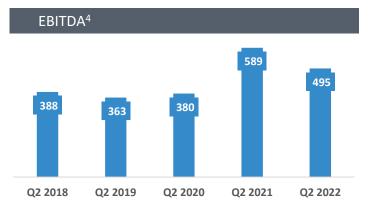


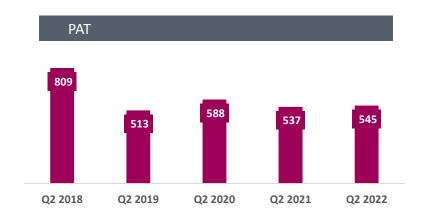
### **FINANCIAL OVERVIEW**

(for the six months ended 30 June)

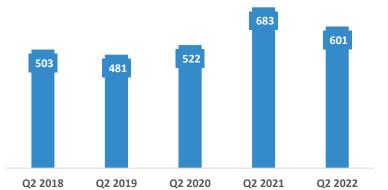


Operating Revenue Total Income





OPERATING PROFIT<sup>3</sup>



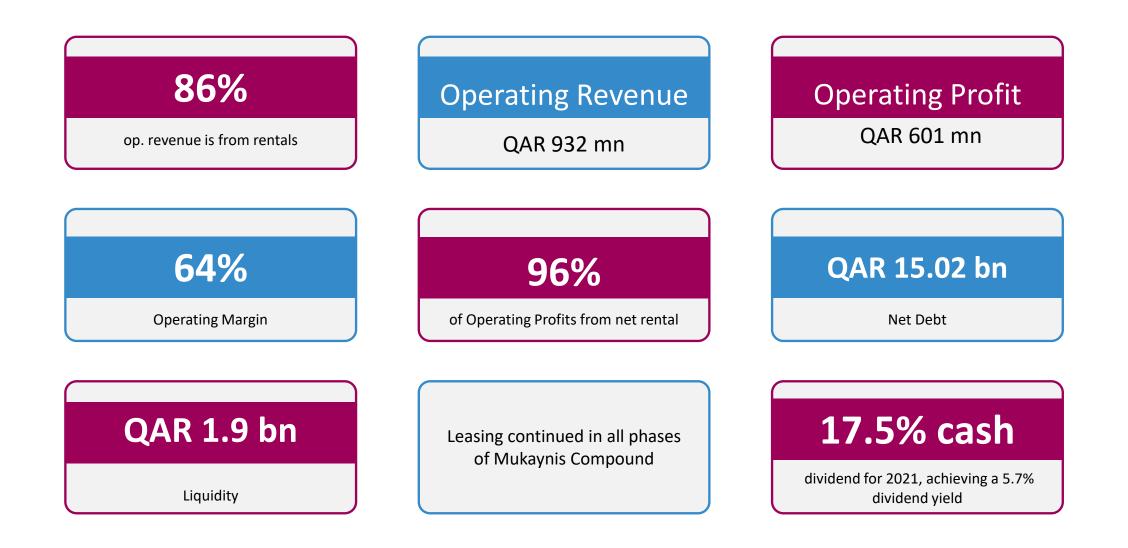
1). Total Income= Op. Revenue+Finance Lease Inc + Property sales & construction income + FV gain/loss on Invst Properties + Profit on disposal of associates + Misc. Income

2) Operating Revenue = Rental income + Income from consultancy and other services

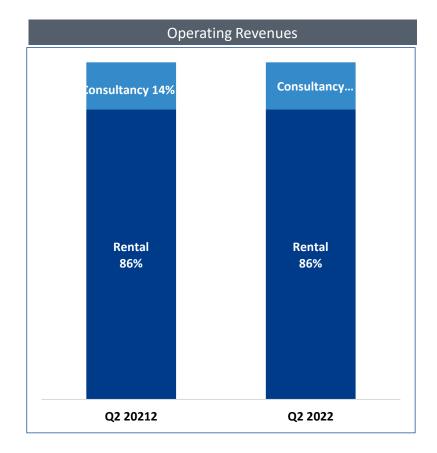
3) Operating Profit = Operating Revenue – Operating Expenses

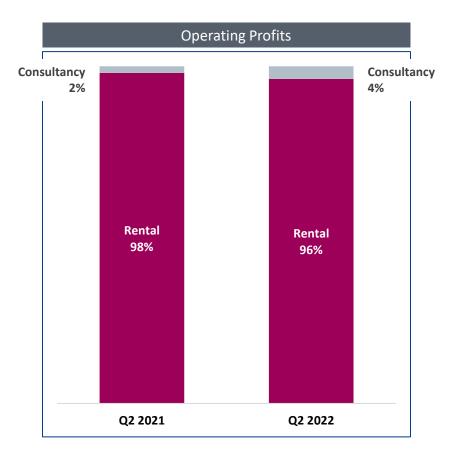
4) EBITDA= Operating profit - G&A Costs

### Q2 2022 KEY HIGHLIGHTS



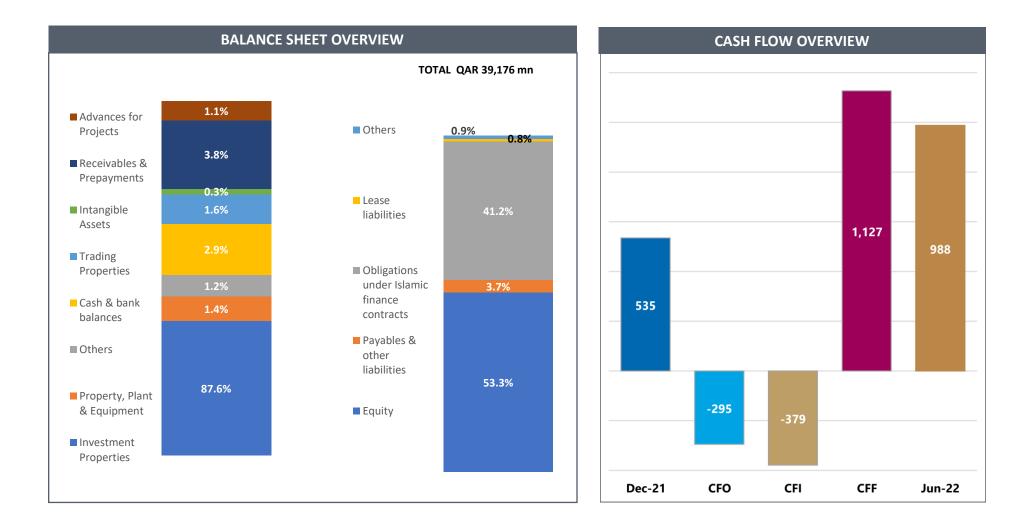
# Q2 2022 vs Q2 2021 KEY HIGHLIGHTS





### **BALANCE SHEET & CASH FLOW OVERVIEW**

### As at 30 June 2022



# **ONGOING PROJECTS**

PROJECT NAME	TIM	LINE		20	)17			20	18			20	19			20	20			20	21			20	22			20	23	
	Start	Finish	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<ol> <li>Mukaynis Compound Additional works</li> </ol>	Dec-17	Oct-22																												
2. Madinat Al Mawater Phase 3	Aug-19	Jun-23																												
3. Schools Package 1 (PPP)	Sep-20	Nov-22																												
4. Barahat Al janoub	Aug-20	Aug-22																												
5. Madinatna	Aug-20	Aug-22																												

# **UPCOMING PROJECT OPPORTUNITIES**

Barwa Real Estate Group is conducting feasibility studies and design enhancements for several land banks in order to ensure their best use and derive attractive returns, including:

- Furjan Wadi Lusail
- Barwa Al Doha
- Al Khor Community
- Energy City
- Barwa City Phase 3
- Manateq Extension (Umm Shahrain Extension)

Barwa Real Estate Group is also evaluating and participating in several tenders offered by Public Works Authority (PWA) for Public Private Partnership (PPP).





PROJECT UNDER CONSTRUCTION Real Estate Group has recently signed agreements and commenced construction on 2 new projects in Al Wakra in line with the Group's initiative to achieve Qatar's National Vision 2030 to improve the living conditions of all groups in society. These are the Barahat Al Janoub (labor accommodation) project, for around 67,000 workers, and the Madinatna (integrated families housing) project, which has more than 6,700 apartments.

The Group is also constructing schools under the Qatar Schools PPP Development program – Package 1, which comprises of 8 schools in different locations around Qatar. This Public Private Partnership endeavor is the first of its kind in the State of Qatar and an investment opportunity which brings sustainable long-term returns for the Group and its shareholders.

The list of Projects currently under Construction is as follows:

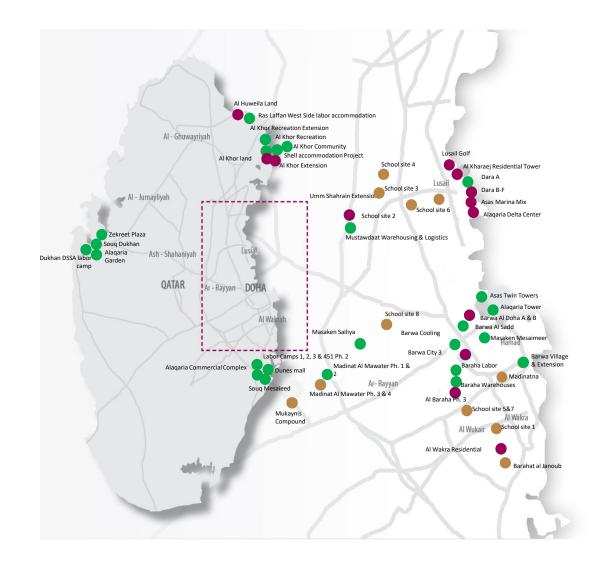
- Madinat Al Mawater Phase 3
- Qatar Schools PPP Development program Package 1
- Barahat Al Janoub (labour accommodation)
- Madinatna (families housing)



# ANNEXURE



### **GEOGRAPHICAL DISTRIBUTION OF PROJECTS**



#### In-Progress

- Mukaynis Compound
- Madinat Al Mawater Phase 3 & 4
- Qatar Schools Package I (Schools 1 to 8)
- Madinatna
- Barahat Al Janoub

#### • LAND BANK

- Al Wakra Residential
- Barwa Al Doha-A & B
- Dara B-F
- Lusail Golf
- Umm Shahrain Extension
- Barwa City 3
- Barwa Al Baraha Ph 3
- Asas Marina Mix
- Al Kharaej Residential Tower
- Alagaria Delta Center
- Al Khor land
- Al Khor Extension
- Al Huwaila land

#### OPERATIONAL

# **RESIDENTIAL PORTFOLIO**

Name of Project	Residential (Units)	Nature of Project
Al Khor Community	3,171	Residential
Labor Camp 3*	982	Labor accommodation
Ras Laffan Accommodation-West Side*	688	Labor accommodation
Labor Camp 2*	662	Labor accommodation
Porta cabins 451 Phase 2*	493	Labor accommodation
Labor Camp 1*	329	Labor accommodation
Asas Towers	320	Residential
Dukhan DSSA Labor Camp*	250	Labor accommodation
Alaqaria Garden - Dukhan	48	Residential

# MIXED USE PORTFOLIO (1/2)

Name of Project	Nature of Project	Residential/Labour (Units)	Retail ('000 sq. m.)	Office ('000 sq. m.)	Hotel (Keys)	Warehouse ('000 sq. m.)
Baraha Warehouses and Workshop	Industrial	-	-	-	-	184.8
Barwa Al Sadd	Mix Use	261	4.2	41.8	232	-
Barwa Village	Mix Use	457	106.2	-	_	-
Masaken Meaismeer	Mix Use	992	2.0	-	-	-
Masaken Al Sailiya	Mix Use	992	2.2	-	-	-
Barwa Al Baraha*	Mix Use	8,576	3.3	-	-	-
Al Khor Shell	Mix Use	350	1.4	-	-	-
Madinat Al Mawater (Phase 1)	Mix Use	176	17.4	-	-	0.8
Madinat Al Mawater (Phase 2)	Mix Use	176	18.7	-	-	0.8
Manateq Um Shahrain Warehouses*	Mix Use	72	1.7	0.5	-	259.5

\* Labour Rooms

# MIXED USE PORTFOLIO (2/2)

Name of Project	Nature of Project	Residential (Units)	Retail ('000 sq. m.)	Office ('000 sq. m.)
Barwa Village Expansion	Mix Use	177	10.7	-
(Mukaynis Compound) * Salwa Affordable Housing Development	Mix Use	25,360	13.3	5.4
Souq Mesaieed	Mix Use	138	12.3	7.1
Old Salata Building	Mix Use	-	0.9	11.6
Dukhan Commercial Complex	Mix Use	31	1.7	0.2
Souq Dukhan	Mix Use	-	3.7	1.0
Mesaeed Commercial Center	Mix Use	-	7.7	1.4
Al Khor Recreation	Retail	-	1.4	-
ASAS : Commercial Units	Retail	-	1.1	-
Alaqaria Commercial Complex	Retail	-	1.3	-
Al Khor Recreation Extension*	Mix Use	816	7.9	-

\* Labour Rooms

## **INTERNATIONAL PORTFOLIO**

Name of Project	Nature of Project	Office ('000 sq. m.)
Cavendish	Office	1.0
North Row	Office	2.2

# **PROJECT STATUS (1/2)**



Land Area (sq. m.)	1,179,114
BUA (sq. m.)	735,091
Construction Start Date	Dec-17
Construction End Date	Oct-22

# **PROJECT STATUS (2/2)**





### BARAHAT AL JANOUB

Land Area (sq. m.)	773,457
BUA (sq. m.)	767,270
Construction Start Date	Aug-20
Construction End Date	Aug-22

### MADINATNA

1,149,169
1,035,536
Aug-20
Aug-22

### **DOMESTIC LAND BANK**

OwnedShell	Area ('000 sq. m.)
Lusail (Golf)	3,476
Baraha 3	523
Dara B-F	130
Al Khor Zone 7	54
Barwa Al Doha	48
Alaqaria Delta Center	38
Lehwaila Beach Club	28
Asas Marina Tower	28
Alaqaria South Gate	28
Shell Extension	15
Al-Kharaej Residential Tower	4
Leased	Area ('000 sq. m.)
Barwa City Phase 3	330
Mawater Phase 4	266
Al-Khor Zone	405
Umm Shahrain Extension	59

### **INTERNATIONAL LAND BANK**

Land*	Area ('000 sq. m.)	Country
Bahrain Bay	12.5	Bahrain
Cyprus Land	54.7	Cyprus
Marrakech*	9.6	Morocco
Fez *	3.1	Morocco
Total	79.9	

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